



# 13 - 15 January 2026

King Abdulaziz International **Conference Centre** 

Riyadh, Saudi Arabia

**ENDORSED BY** 

# OFFICIAL EVENT BROCHURE

Dawn of a global cause: Minerals for a new age of development

ORGANISED BY



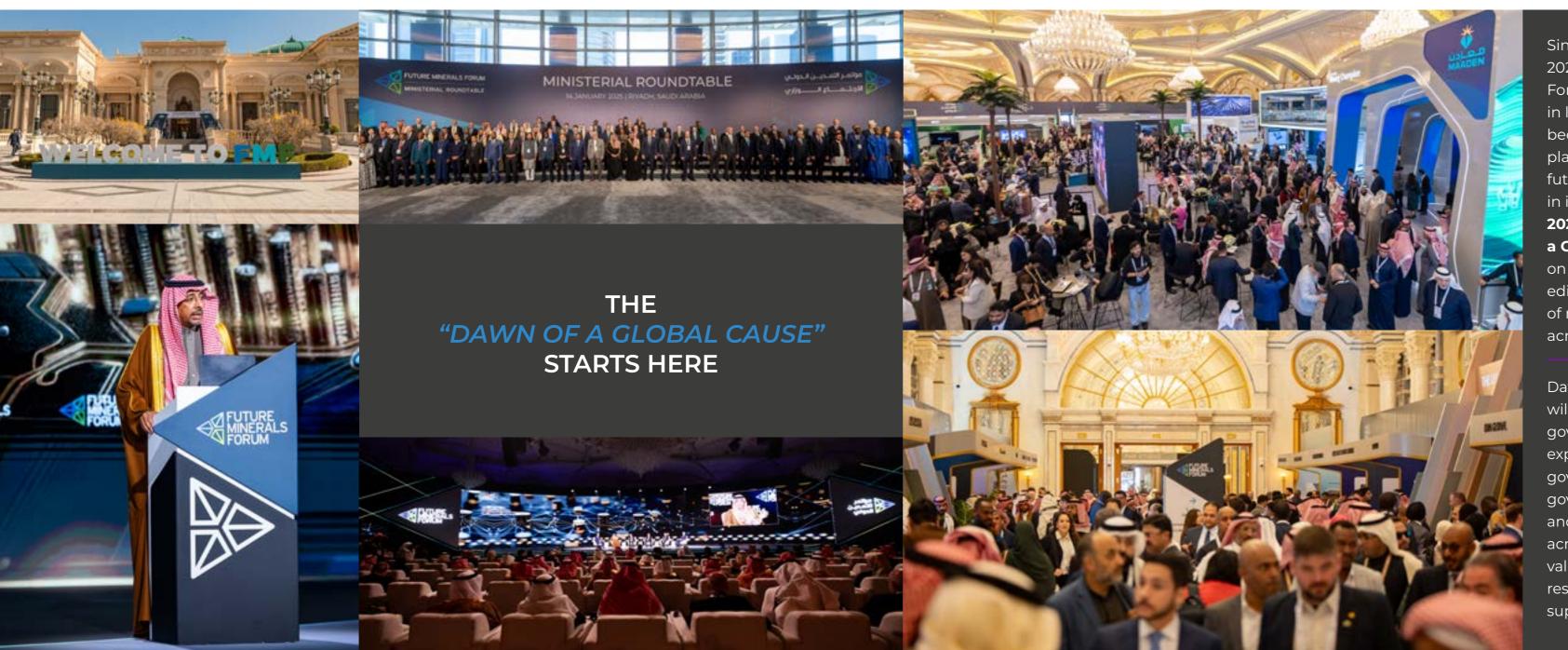












Since its maiden edition in 2022, the Future Minerals Forum (FMF) has grown in leaps and bounds to become the leading global platform for shaping the future of minerals. Now in its 5th edition, FMF 2026, themed "Dawn of a Global Cause," will build on the momentum of past editions to drive a new age of mineral development across supplier countries.

Dawn of a Global Cause will convene senior governments, industry experts, investors, academia, government, and nongovernmental organizations, and other stakeholders across the entire mineral value chain to promote resilient and responsible supply of minerals.

The forum will facilitate agreements, launch transformative initiatives, and spark dialogues reshaping the future of minerals.



FMF is more than a conference and exhibition; it is a government-led forum, a cause driven from Saudi Arabia—a cause that brings the world together to deliver the minerals for creating a new era of global development, prosperity, and stability.

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# MISSION, PURPOSE AND OBJECTIVES

#### MISSION

To convene leaders from government, business, multilaterals, NGOs, academia, and trade associations in a government-led, action-focused, and multistakeholder platform. FMF is committed to driving tangible outcomes that enhance the global minerals ecosystem and advance the electrification goals.



#### PURPOSE

Enable the creation of resilient and responsible mineral value chains in supplier regions for a new age of global development.

FMF is a catalyst for sustainable growth, ensuring that mineral-rich regions can fully benefit from their resources.



#### **OBJECTIVES**

1.

Create an inclusive,
multistakeholder space
bringing together leaders
from around the world
to enable a new age
of development and
prosperity in supplier
countries.

2.

Position Saudi Arabia as a global hub for minerals and metals production and trade.

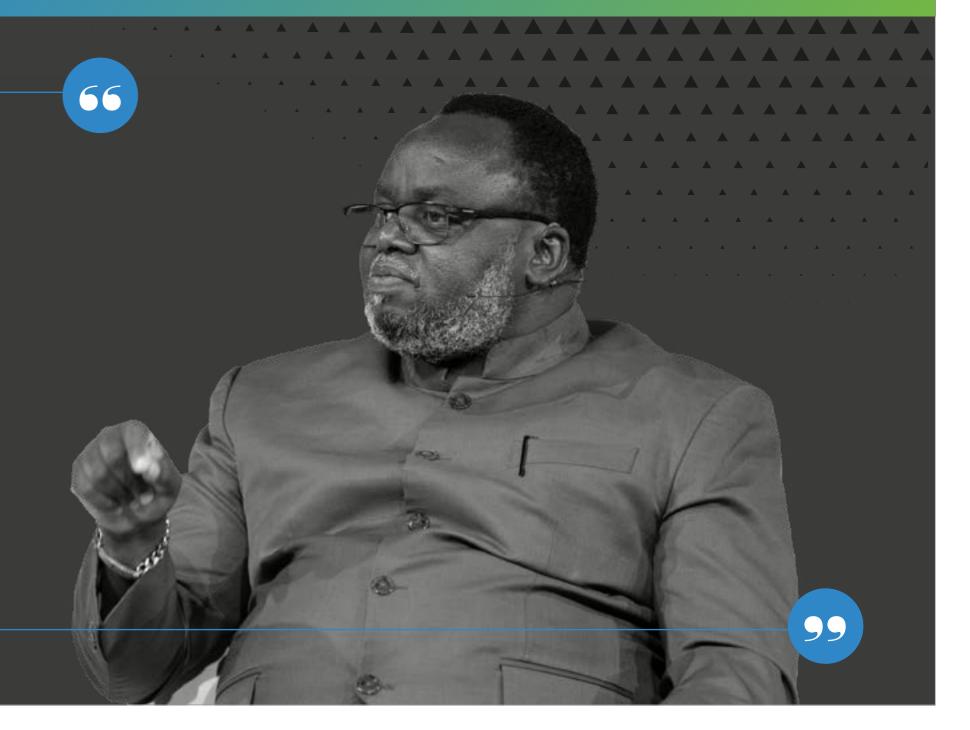
3.

Attract investments
to develop resilient
mineral value chains
across supplier regions,
ensuring global access to
critical minerals.

For the third time, I am delighted to attend the **Future Minerals Forum,** which has shown remarkable progress year after year.

## – Paul Chanda Kabuswe

Minister of Mines and Mineral Development, Zambia



# LEVERAGING THE UNIQUE POSITION OF THE KINGDOM OF SAUDI ARABIA

Saudi Arabia has positioned itself as a leader in the global minerals and energy sectors, not only through its vast natural resources but also by fostering a global dialogue on sustainable mineral supply.

With Vision 2030, the Kingdom has accelerated investments in green technologies, sustainable mining practices, and international collaborations that are shaping the future of the industry.

The highly anticipated 5th edition is scheduled to take place from January 13 – 15, 2026, in Riyadh, Saudi Arabia.

FMF reflects the Kingdom's ongoing commitment to advancing international cooperation across the global mineral value chain.

transfer, encouraging attendees to create meaningful international partnerships and initiatives that can inspire new ways of thinking and drive forward a unified effort to make sustainable mineral supply a common path for global energy transition conversations.

FMF will facilitate knowledge sharing and technology

"The Future Minerals Forum has become a pivotal global platform where decision-makers gather to exchange ideas, expertise, and explore ways to improve the mining sector worldwide".

- Gilles Nembe

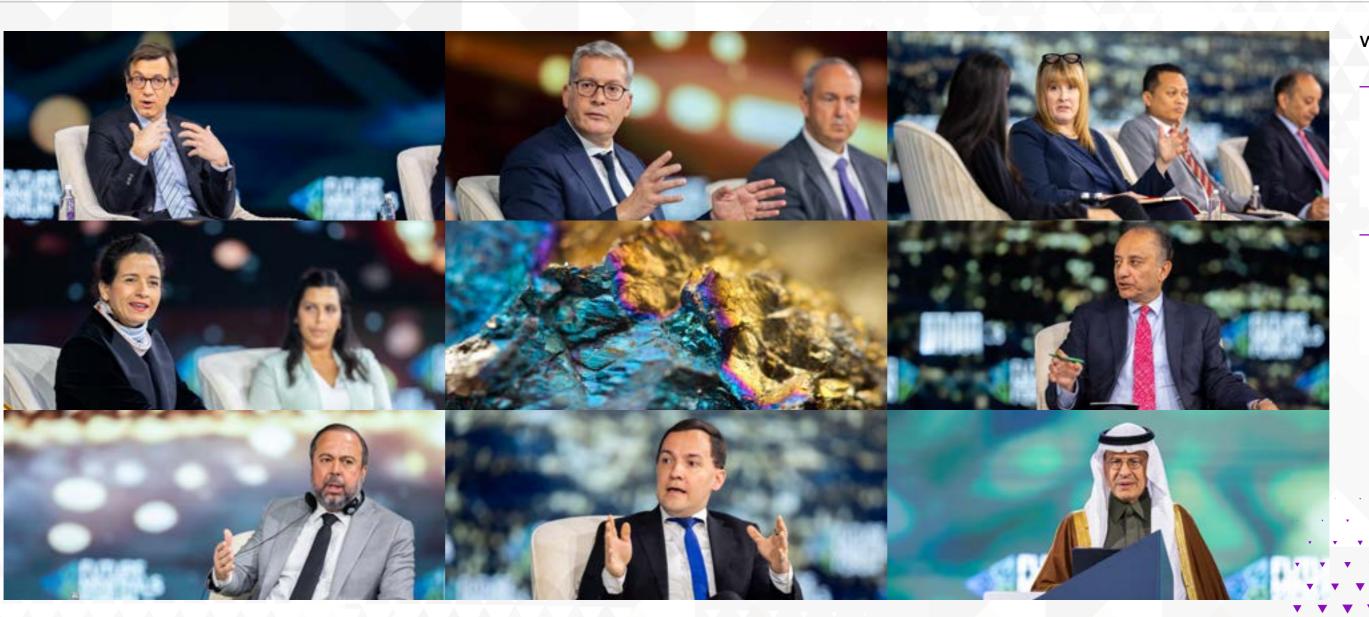
Minister of Mines, Gabon

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# **ADDRESSING REALITY**

Mineral demand is rising, and it will not slow down.
Without strong partnerships across the value chain, the industry is projected to struggle in meeting the growing global demand.

Taking place in Saudi Arabia, FMF is the world's go-to platform for collaboration, trustbuilding, and decisive action among global stakeholders.



#### WHAT TO EXPECT AT FMF 2026

The 5th edition of FMF will feature specialized themes and dynamic showcases centered around the most critical topics shaping the global minerals industry.

FMF 2026 provides a platform for leaders, innovators, and investors to connect, collaborate, and shape the future of minerals, driving resilience and responsible supply.

# TRACKING THE EVOLUTION: CONFERENCE METRICS

#### Ministerial Roundtable for Mining Ministers

(Countries)

 2022
 32

 2023
 63

 2024
 75

 2025
 89

#### Organization

(Government and Non-Governmental)

 2022
 6

 2023
 21

 2024
 35

 2025
 50



#### **Program Sessions**

(Discussion Panels, Bilateral Meetings, Keynote Speeches, Fireside Chats)



#### Sponsors and Exhibitors

2022 35 2023 96 2024 150 2025 170

#### Memorandum of Understanding and Agreements

 2022
 5

 2023
 60

 2024
 75

 2025
 126

#### Attendance

 2022
 3,698

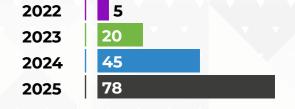
 2023
 9,000

 2024
 14,000

 2025
 18,000

#### **Attendance from Top Executives**

(CEOs of major miners, investment companies and value chain representatives)



## Business Meetings

2022 | 658 2023 | 1,362 2024 | 3,100 2025 | 3,535 14 Future Minerals Forum 2026 | Official Event Brochure Future Minerals Forum 2026 | Official Event Brochure 15

# THE POWER OF MEETINGS – IN NUMBERS

#### Contacts

3302 2022 2023 8,328 13,767 2024 14,893 2025

#### **Users with Confirmed Meetings**

2022 2023 1,662 2024

2025

2,121



### **Total Confirmed Meetings**

2023 2,769 2024 3,535 2025

### **Average Meeting Rating**

2022 2023 4.3 2024 4.6 2025

## **GLOBAL CONNECT** LOUNGE MEETINGS

Meetings Booked in Connect Lounge

1,647 2024 2,462 2025

**Lounge Meetings Attended** 

2024 532 983 2025

**Attendance Percentage** 

2024 40% 2025

Meetings Booked at Stands

995 2024 2025

1,073

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I would like to thank the Government of Saudi Arabia and the Ministry of Industry and Mineral Resources for organizing the **Future Minerals Forum**. I am proud to participate in it and pleased to cooperate with the KSA for its leading role in the mining sector.

# – Benjamin Gallezot

Minister-Delegate, Supply of Strategic Minerals and Metals, France



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## THREE DAYS. ENDLESS POSSIBILITIES. ONE UNFORGETTABLE EVENT.

The 5th FMF will feature a dynamic and comprehensive threeday agenda that bridges policy and practice, brings together thought leadership with business, and connects nations with industry.

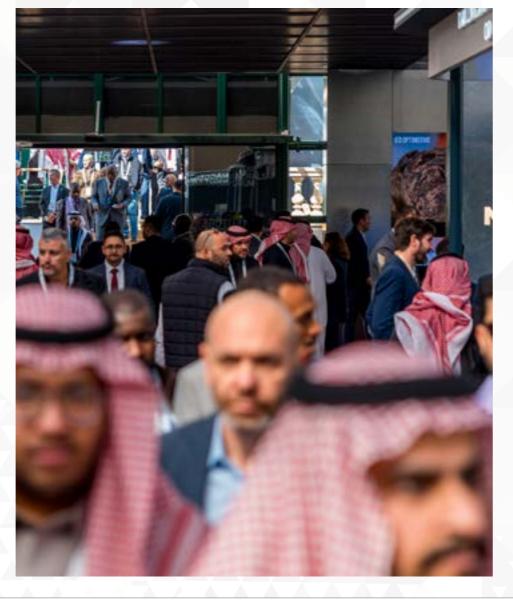
From January 13 to 15, 2026, attendees will have the opportunity to hear from policymakers, business executives, and industry leaders.

#### January 13:

On this invitation-only event, senior government leaders from supplier and customer nations will convene to shape the future of minerals. Through high-level dialogue, ministers will align visions and forge pathways to unlock a resilient, responsible, and globally integrated minerals future.

### FMF Day 1 January 13: Days 2 and 3, January 14 & 15:

Dive into a rich program that spans the entire mineral value chain, offering open discussions, networking opportunities, and knowledge exchange.











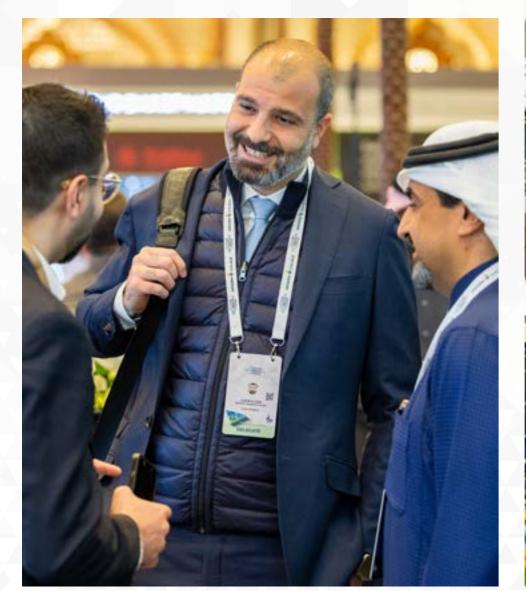
An exclusive, by-invitationonly Ministerial Roundtable will set the tone under the theme: "Minerals for a New Era of Development." Focused on leadership, action, and the introduction of new voices, it frames the dialogue by bridging public sector strategies with private sector priorities across the global mineral ecosystem.

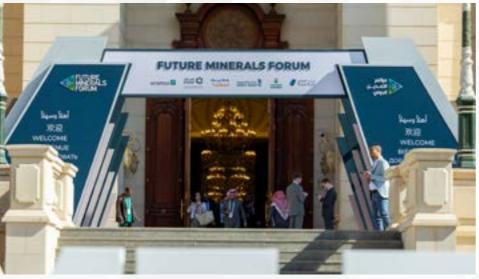




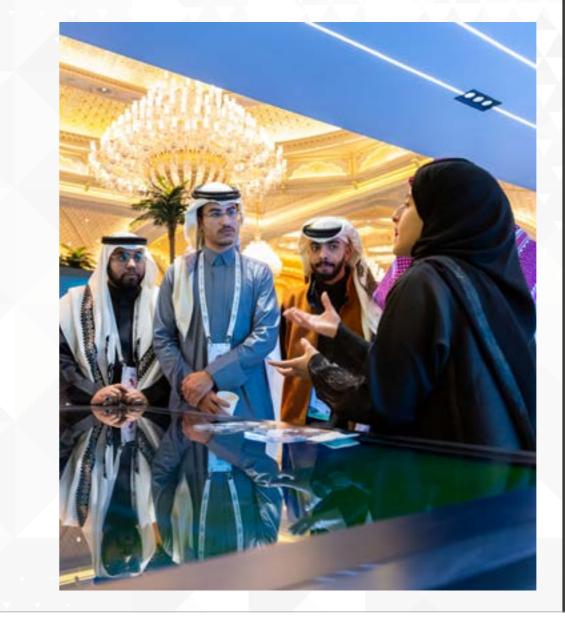


# A STAKEHOLDER ENGAGEMENT









FMF brings together a diverse group of stakeholders, including:



Government representatives



Business leaders



Multilateral organizations



Non-governmental organizations (NGOs)



Academic institutions

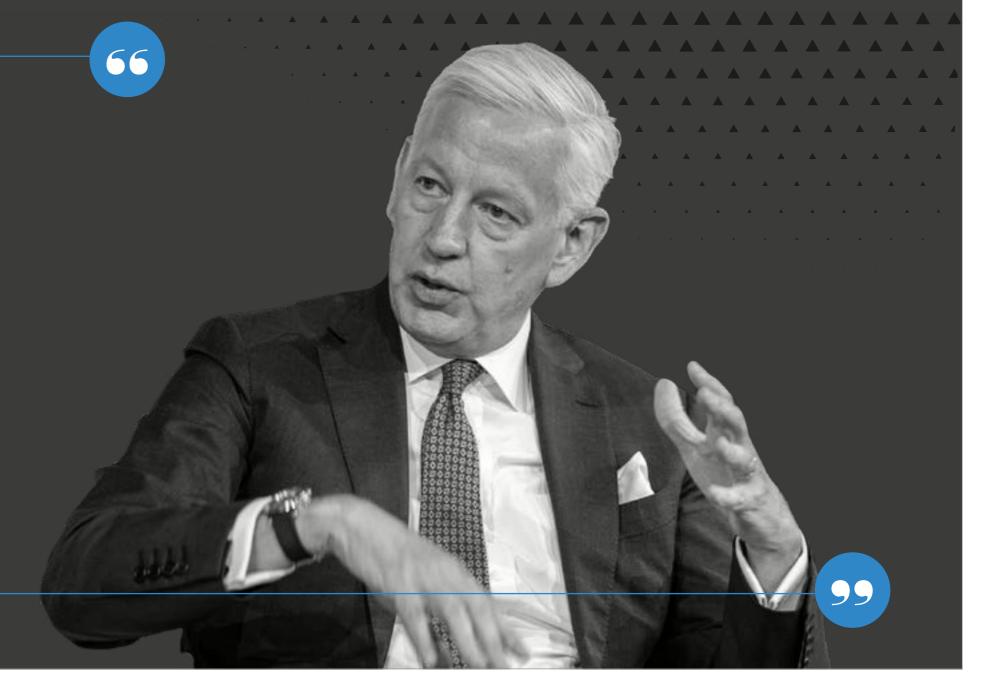


Trade associations

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In these turbulent times, partnerships are our strongest asset. This imbalance presents significant investment opportunities.

Dominic BartonChairman, Rio Tinto



# WHY PARTICIPATE?



## 1.

Connect with global leaders and decision makers from the full value chain across critical minerals and energy sectors

## 2

Explore opportunities for partnerships, investments, and collaborations.

## 3

Gain insights from thought leaders on the future of minerals and sustainable value chains.

## . \_

Be part of a cause that is driving a new era of global development and and prosperity.

## **5.**

FMF offers unrivalled access to global decision-makers, breakthrough innovations, and transformative technologies across the entire minerals value chain.

# A PLATFORM DRIVEN BY KNOWLEDGE, PARTNERSHIP AND ACTION - MINISTERIAL ROUNDTABLE

The Ministerial
Roundtable at FMF is
a high-level gathering
of government leaders
focused on leadership,
action, and the exchange
of new ideas.





I would like to express my sincere gratitude to our Saudi partners for organizing this exceptional event, which provides a significant opportunity to meet with global mining industry leaders and foster international collaboration.

# – Kanat Sharlapaev

Minister of Industry and Construction, Kazakhstan



# 89 GOVERNMENTS PARTICIPATED IN THE MINISTERIAL MEETING





Yemen

Zambia

Uzbekistan

# TACKLING THE TOUGH ISSUES - LEADERSHIP CONFERENCE

theaters provide a space for thought-provoking discussions, keynotes, and panels covering emerging trends and pressing challenges in the minerals industry. This platform enables knowledge sharing and strategic dialogue.

FMF 2026 will feature an expanded intellectual agenda with more impactful themes, broader participation, and solutions-driven dialogues.



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We are all committed to finding the right balance between securing the minerals essential for our growth and energy transition and ensuring that our investments have a positive economic and social impact on the communities involved. Together, through responsible actions and innovative solutions, we can overcome the challenges and seize the opportunities in the mining sector.

## – H.E. Bandar Alkhorayef

Minister of Industry and Mineral Resources, Saudi Arabia



## **CONFIRMED SPEAKERS INCLUDE**



Dominic (Dom) Barton,





Jianfeng Liu, Chairman & Chief Investment Officer, CMOC



Iván Arriagada, Chief Executive Officer, Antofagasta Minerals



Bob Wilt, Chief Executive Officer, Maaden



Catherine Raw. Chief Development Officer, BHP



Xavier Saint Martin Tillet, Senior Executive Vice President, Mining Business Unit, Orano



Máximo Pacheco,



Robert Friedland, Founder, Ivanhoe Mines, Ivanhoe Electric and I-Pulse



Alexei Vostokov, Chief Executive Officer,



Gustavo Pimenta, CEO. Vale



Jeremy Weir, Chairman, Trafigura



Tristan Pascall, Chief Executive Officer, First Quantum Minerals



Helena Hedblom, President & CEO, Epiroc



Daniel Yergin, Vice Chairman, S&P Global



Michael, Steinmann, President & Chief Executive Officer, Pan American Silver



Wang Xiaoshen, Vice Chairman & President, Ganfeng Lithium



Kent Masters, Chairman and Chief Executive Officer, Albemarle



Paulo Castellari, Chief Executive Officer, Eramet



Bill Oplinger, President and Chief Executive Officer, Alcoa



Dr. George Q. Fang, Vice Chairman, Executive Vice President, Zhejiang Huayou Cobalt Co



Graham Kerr, Chief Executive Officer and Managing Director, South32



Adam Lundin, Chair, Lundin Mining Corporation



Marc Winterhoff, Interim Chief Executive Officer, Lucid



Dr. José Luis Manzano, Founder and Chairman, Integra Capital



Garry Korte, Group Chief Executive Officer, Hancock Prospecting



Luis Fernando Herrera, Chief Executive Officer, Volcan Compañía Minera



Guy Robert Lukama, Chairman of the Board, Gecamines

Randy Smallwood,

Chief Executive Officer,

Wheaton Precious Metals







Brian Menell, Chairman and CEO, TechMet

## **CONFIRMED SPEAKERS INCLUDE**



Marna Cloete, President & Chief Executive Officer, Ivanhoe Mines





Tim O'Connor, Group Exploration Officer,



Dr. Gillian Davidson, Chair of the Board, Global Battery Alliance



Shaun Usmar, CEO. Vale Base Metals

Philip Lindop,

Global Co-Head of Metals &

Mining / Investment Banking,

Barclays

Hirofumi Katase,

Executive Vice Chairman &

Director, I-Pulse



Kenneth Hoffman, Founder and CEO, Traubenbach



Jeff Currie, Chief Strategy Officer of Energy Pathways, Carlyle Group



Don Lindsay, Board Member, BHP



Owen Hegarty OAM, Executive Chairman, **EMR Capital** 

Paul Brink,

Corporation



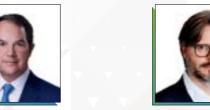
Pål Kildemo, Chief Financial Officer, **Emirates Global Aluminium** 



Flavia Tata Nardini, Co-Founder & CEO, Fleet Space Technologies



President and Chief Executive Officer, Franco-Nevada



Taylor Melvin, Andrea De Mori, President and CEO, Ivanhoe Global Managing Director, Electric Metals, Hatch



Jon Stanton, Chief Executive Officer. The Weir Group



Jean-Raymond Boulle, Chief Executive Officer. Jean Boulle Group



Matthew Chamberlain, Chief Executive Officer, The London Metal Exchange



Elian Terner, Managing Director – Head Investment Banking Global Mining & Metals, National Bank Financial Markets



Mark Kristoff, Chief Executive Officer, Traxys



Ana Cabral, Co-President and CEO, Sigma Lithium

H.E. Eng. Saad AlKhalb,

CEO, Saudi Exim Bank



An Nuyttens, President, Solvay



Michael Barton, Managing Partner and Deputy Group Chief Executive Officer, Orion Resource Partners



Matt Fifield, Managing Partner, Pacific Road Capital



Dr. Richard Stewart. CEO, South Africa, Sibanye-Stillwater



Joe Kaeser, Chairman of the Supervisory Boards, Siemens Energy and Daimler Truck Holding





Ramon Barua, CEO & Director, Aclara



Rohitesh Dhawan, President and CEO, International Council on Mining and Metals (ICMM)



Tania Constable, Chief Executive Officer, Minerals Council of Australia

## **CONFIRMED SPEAKERS INCLUDE**



Juan Ignacio Díaz, President and CEO. International Copper Association



Pierre Gratton, President and Chief Executive Officer, Mining Association of Canada (MAC)

Inga Petersen,

Executive Director,



David Tait, Chief Executive Officer. World Gold Council



Eng. Geoff Day, CEO, Al Masane Al Kobra Mining (AMAK)



Christian Aramayo, Chief Operating Officer and Director, Kuya Silver



Sami Takaluoma, President and CEO, Metso Corporation

Melissa 'Mel' Sanderson,

Co-chair,

Critical Minerals Institute



Global Battery Alliance



Alawi Swabury, Founder and CEO, Africa Battery Initiative (ABI)



Mohammed Doghmi, Alkhorayef Mining Company



Rt. Hon Dominic Raab, Head of Global Affairs, Appian Capital Advisory



Björn Jonsson,

Business Line Manager

Mining & Materials,

**ABB Process Industries** 

Irina Gorbounova, Vice President. Head of XCarb Innovation Fund, ArcelorMittal



Eng. Yahiya Al Shangiti, Chief Executive Officer, ARGAS (Arabian Geophysical & Surveying Company)



Abd Hakmi, Director of Energy & Mineral Resources, Infrastructure, and Defence, Middle East & Africa, Australian Trade and Investment Commission (Austrade)



Andrew Lockie, Trade and Investment Commissioner, Australian Trade and Investment Commission (Austrade)



Hylke Glass, Professor of Mining and Minerals Engineering, Camborne School of Mines, University of Exeter



Dinah McLeod, Director General, Cobalt Institute



Dr. Kwasi Ampofo, Head of Metals and Mining. BloombergNEF



Brian Quast, Precious Metals Analyst, **BMO Capital Markets** 



Killian Charles, President and CEO. Brunswick Exploration



Alejandra Cardona, Executive Director, CAEM





Johnny Saldanha, Chief Procurement and Supply Chain Officer, CEER National Automotive Company



Dr. Gracelin Baskaran, Director, Critical Minerals Security and replace company Center for Strategic and International Studies (CSIS)



Jorge Cantallopts, Executive Director. Centro de Estudios del Cobre y la Minería (CESCO)



**Guy Goulet,** Chief Executive Officer. Cerro De Pasco Resources



Juan Camilo Nariño Alcocer, President, Colombian Mining Association (ACM)



Morgan D. Bazilian, Director, Payne Institute and Professor of Public Policy, Colorado School of Mines



Fred Morstatter, CommonGround



Joaquín Villarino, Executive President, Consejo Minero



Dennis Gibson, Chairman, Critical Minerals Association-USA



Jeff Townsend, Founder. Critical Minerals Association (UK)



Ana Gabriela Juárez, President/Founder, CTA Environmental Consultants/ WIM Central America



Kamran Khozan, Chairman and CEO. CVMR Corporation



Rajit Nanda, Chief Executive Officer, DataVolt



Doris Hiam-Galvez, Founder and Author. Designing Sustainable Prosperity



Jim Paterson, Principal, Discovery Group



Roman Teslyuk, Chief Executive Officer, Earth Al



Dr. Remi Piet, Co-Founder & Senior Partner, Embellie Advisory



Turki Alshehri, Regional Vice President GCC, Engie



Jeff Geipel, Managing Director, Mining Shared Value, Engineers Without Borders Canada



Dr. James Watson, Director General, European Metals



Navaid Alam, CEO and President, Evelution Energy



Mark Robinson, Executive Director, **Extractive Industries** Transparency Initiative (EITI)



Frank Fannon, Managing Director, Fannon Global Advisors



John Howchin, Advisor / Board Member. Global Investor Commission on Mining 2030 / GTMI







Peter Arkell, Chairman, Global Mining Association of China (GMAC)



Chris Gratias, **Executive Vice-President Strategy** & Corporate Development, Gold Fields Limited



Pim Kalisvaart, Principal, Hawke's Point Capital



Dr. Moath Al Rawi, Chairman, Henri Poincare



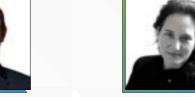
Ernst Müller, Director (ESG and Sustainability | EMEA), Herbert Smith Freehills Kramera

Christian Dye,

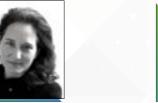
Research Director, Environmental

Technology, Institute for Energy

Technology (IFE)



Famke Schapp, Founder and Lead Consultant, **Hyacint Consult** 



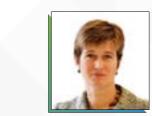
Khaled Al-Ofaysan, KSA Managing Partner & Country Head. IBM Consulting



Oliver Gunasekara, Chief Executive Officer & Co-Founder, Impossible Metals



Hilde Synnøve T Tellesbø, Head of Department, Industrial Environmental Processes, Institute for Energy Technology (IFE)



Vicky Bowman, Senior Advisor, Institute of Business and Human Rights



Roland Chavasse, Secretary General, International Lithium Association



Livia Paggi, Managing Director - Strategy Risk & Advisory, J.S. Held



Wayne Koshman, Kenz Global Resources

## CONFIRMED SPEAKERS INCLUDE



Prof. Bassam Dally, Professor, KAUST



George Turkkiyah, Research Professor, Applied Mathematics & Computational Science, KIng Abdullah University of Science and Technology. **KAUST** 



Cafer T. Yavuz, Professor of Chemistry, King Abdullah University of Science and Technology (KAUST)



General Director, Mining & Hydrocarbons Technologies Institute, King Abdulzaziz City for Science & Tcehnology (KACST)



Ludivine Wouters, Managing Partner, Latitude Five





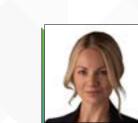


Piia Karhu.









Janina Elliott, Segment Director, Mining, Seequent



Dr. Gareth Hatch, Strategic Advisor, Rare Earth Industry Association (REIA)



Martin Valdes, Partner, Head of Private Equity Resource Capital Funds



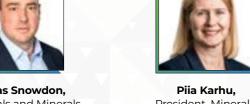
Dr. Michelle Michot Foss, Fellow in Energy, Minerals and Materials, Rice University's Baker Institute for Public Policy



Henry Sanderson, Associate Fellow, Royal United Services Institute (RUSI)



Amanda Lacaze. Nicholas Snowdon. Managing Director, Chief Metals and Minerals Lynas Rare Earths Economist, Mercuria Energy Group Ltd



President, Minerals, Metso Corporation



Mineral Council South Africa



Eng. Abdullah Al Jehani, Senior Geologist, Owner of the National Core Library Initiative (NCL), Saudi Geological Survey



Eng. Mustafa Makki, Senior Computer Scientist, Owner of National Information Initiative (NGD), Saudi Geological Survey



Sheila Khama, Non-Executive Director, Saudi Stock Exchange; NASDAQ; FTSE entities



David Awram, Chairman / Co-Founder SDC Metals / Sandstorm **Gold Royalties** 



Francesca Price.

Senior Principal Analyst,

S&P Global

Farid Habib,

Senior Director - Metals & Mining.

Public Investment Fund (PIF)



Nicholas Lugansky, Head of Mining, SLB



Christophe Roux, Head of Batteries, Mining and Industries UK, Africa and Middle East



Lungisa Fuzile, Chief Executive. Africa Regions and Offshore Standard Bank Group



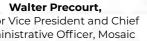
Jef Caers, Professor & Mineral-X Director, Stanford University



Mineral Resources Development Program Manager, Ministry of Industry and Mineral Resources, Saudi Arabia

Senior Vice President and Chief Administrative Officer, Mosaic







**Eugene Antonov,** First Deputy CEO and Chief Transformation Officer, Navoi Mining and Metallurgical Company

TM Resources

Sahibzada Muhammad Tariq, Chief Executive Officer,

Mounia Boucetta, Senior Fellow, Policy Center for the New South

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# **CONFIRMED SPEAKERS INCLUDE**



Farzi Yusufali, Co-Founder, Stratum Al



Fadi Trabzuni, EVP - SBU Metallurgy, Tasnee



Jos Simson, Chief Executive Officer, Tavistock



Assheton Carter, Executive Chair and Founder, TDi Sustainability



Yassine Taha, Associate Professor, University Mohammed VI Polytechnic



Chairman and Group CEO, UPL



Co-Founder and CEO, Valor



Jay Hambro, Chief Executive Officer, Verdigris Strategic



Chairwoman, Women in Mining Association KSA



Rana Abdullah Zumai,



Stacy Hope, Managing Director, Women in Mining UK



Simon Yacoub, Vice President & Global Subsector Leader, Mining, Minerals & Metals, Worley



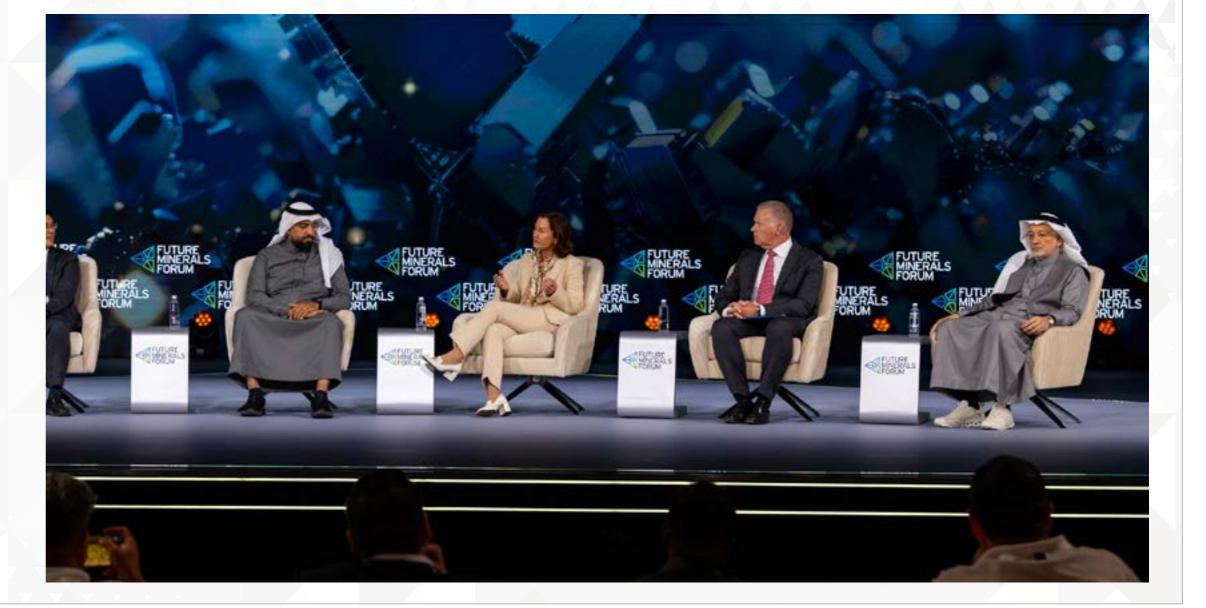
**Scott North,** Co-Founder, Yeti Ventures



**Stephanie Saliba,** President, Young Mining Professionals, Riyadh



Mark Cutifani, Director and Executive Advisor



# **EMERGING THEMES**

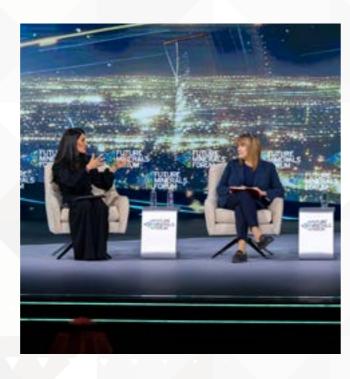
Funding 7 priority mineral corridors to enable development through local value creation



Global disruption – wake up call for governments, miners and investors



The rise of protectionism collaboration on minerals division Industry's poor reputation



Supplying minerals for global security and powering AI revolution



An industry unprepared for current and future challenges



Saudi Arabian leadership on minerals in complex times

Mineral supply security and 'green shoring'



Carbon taxes and implications for minerals sector

# DAY 1: MINISTERIAL ROUNDTABLE AND SUBSIDIARY MEETINGS

## Tuesday 13 January 2025

	THEME: MINERALS FOR A NEW ERA OF DEVELOPMENT					
	10:00 – 10:30	WELCOME MINISTERIAL ROUNDTABLE GUESTS				
	1030 – 1330	Government strategic discus  >> Debrief on G20.  >> Future Minerals Accord  >> Infrastructure and mineral  >> Traceability	BLE – AGENDA iness, civil society dialogue Is industry in global development e sector's reputation			
	13:30 – 14:30	LUNCH AND GOVERNMENT MOU SIGNING				
	1000 – 1730	10:00 - 12:30   CoE Hub 1	10:00 - 12:30   CoE Hub 2			
	(MRT subsidiary meetings) KAICC	Center of Excellence (Sustainability)	Center of Excellence (Talent, Research and Development)			
	1630 – 1730 Exhibition Opening and Tour	14:30 - 17:00   CoE Hub 1	14:30 - 17:00   CoE Hub 2	14:30 - 17:00		
		Center of Excellence (Innovation)	Centre of Excellence (Policy)	Arab Industrial Development, Standardization and Mining Organization (AIDSMO)		
	13:30 – 14:30	MINISTERIAL DINNER				



# DAY 1: CONFERENCE

Tuesday 13 January 2025 | (King Abdul Aziz International Conference Center)

	THEME: DAWN OF A GLOBAL CAUSE						
		Knowledge Exchange 1 – Link	Knowledge Exchange 2 – Dome	Theatre 1 – Pavilion 1			
	10:00 13:00	University Challenge Circular Economy	Energy and Carbon	<ul><li>Saudi Arabian</li><li>Exploration Program</li><li>Junior investor matchmaking</li></ul>			
	13:00 14:00 Lunch	PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage					
	15:30 16:00	EXHIBITION OPENING (King Abdul Aziz International Conference Center)					
	1400 – 1700	Knowledge Exchange 1 – Link	Knowledge Exchange 2 – Dome	Theatre 1 – Pavilion 1			
	International Geological Surveys IIGS 1600 – 1800	Sustainability and Traceability	<ul><li>Policy</li><li>Talent</li><li>(courses, pathways, mobility)</li></ul>	<ul><li>MinGen</li><li>Young Professional</li><li>Women in Mining</li><li>Meet the Leader</li></ul>			
N	19:00 22:00	MINISTERIAL DINNER					

Theatre 3– Pavilion 2	Theatre 4 – GCC			
<ul><li>Minerals Investment Journey</li><li>FMF-BMO</li></ul>	Leadership Roundtables			
PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage				
EXHIBITION OPENING (King Abdul Aziz International Conference Center)				
Theatre 3 – Pavilion 2	Theatre 4 – GCC	EXHIBITION	EXCELLENCE HUB	
<ul><li>FMF-BMO</li><li>Minerals Investment Journey</li><li>FMF-BMO</li></ul>	Leadership Roundtables			
MINISTERIAL DINNER				



Wednesy 14 January 2025 | (King Abdul Aziz International Conference Center)

DAWN OF	/N OF A GLOBAL CAUSE					
09:30 10:00	OPENING CEREMONY					
		PLENARY				
10:00 13:00	GREAT DEBATE 1 What happened to the nation builders? Will miners regain a leadership role in national development? Keynote   Panels   Fireside chats					
13:00 14:00 LUNCH	PARTNERSHIPS CENTRAL: (agreements announcements)					
	Theatre 1 – Plenary	Theatre 2 – Dome	Theatre 3 – GCC			
14:00 17:00	<ul><li>Panels</li><li>Keynote</li><li>Fireside chats</li></ul>	Country showcases	Leadership Roundtables			
19:00 22:00		FMF DINNER				

	OPENING CEREMONY				
PLENARY					
Should the r	GREAT DEBATE 1 Should the minerals industry be placed on a wartime footing? Keynote   Panels   Fireside chats			CONNECT BUSINESS MEETINGS	HUB
PARTNERSHIPS CENTRAL: (agreements announcements)			EXHIBITION	ISINESS N	EXCELLENCE H
Theatre 4 – Pavilion 2	Theatre 5 – Pavilion 1	Theatre 6 – Link	EX	CT BU	EXCEL
Gateway to Funding (FMF-BMO company CEO strategy presentations) (By registration)	State of the Sector	MinValley Tech		CONNE	_
	FMF DINNER				

CONNECT BUSINESS MEETINGS

Thursday 15 January 2026 | (King Abdul Aziz International Conference Center)

THEME: DAWN OF A GLOBAL CAUSE					
10:00 11:00	GREAT DEBATE 2 – To dig or not to dig: What should the minerals industry look like in 20 years?				
	THEATRE 1 – Plenary	Theatre 2 – Dome	Theatre 3 – GCC		
11:00 13:30	<ul><li>Panels</li><li>Keynote</li><li>Fireside chats</li></ul>	Country showcases	Leadership Roundtables		
13:30 14:30 LUNCH	PARTNERSHIPS CENTRAL: (agreements announcements)				
	GREAT DEBATE 3 – Can the mining industry's poor reputation be turned around – if so, how?				
	THEATRE 1 – Plenary	Theatre 2 – Dome	Theatre 3 – GCC		
14:30 17:00	<ul><li>Panels</li><li>Keynote</li><li>Fireside chats</li></ul>	Country showcases	Leadership Roundtables		
17:00 18:00					
		FMF CLOSING			

## GREAT DEBATE 2 – Will the minerals industry as we know it exist in 30 years time?

Theatre 4 – Pavilion 2	Theatre 5 – Pavilion 1	Theatre 6 – Link		
Gateway to Funding (FMF-BMO Company CEO strategy presentations) x 4 (By registration)	State of the Sector	MinValley Tech		
PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage				

## GREAT DEBATE 3 – Can the mining industry's poor reputation be turned around – if so, how?

Theatre 4 – Pavilion 2	Theatre 5 – Pavilion 1	Theatre 6 – Link	Ц		
Cateway to Funding (CEO strategy presentations x 5 and panels) (By registration)	<ul><li>FMF Talks</li><li>Black Swan panels</li><li>Elephant in the Room interviews</li></ul>	MinValley Tech			
FMF CLOSING					

# LEADERSHIP ROUNDTABLES: POWERING GLOBAL GROWTH

FMF26 will convene
high-level Leadership
Roundtables, spotlighting
Africa, Central Asia, and
Latin America - regions
rich in resources yet
underrepresented on the
global stage.

These exclusive roundtables bring together governments, investors, and industry leaders from resource-rich countries to unlock new partnerships, shape regional strategies, and build a unified voice in the global minerals conversation with the goal of creating a unified global minerals movement.



# **KNOWLEDGE EXCHANGE**

Following its first hugely successful year at FMF, the 2026 event will see its second ever Knowledge Exchange.

This is a dedicated space for in-depth discussions on advancements in geology, sustainability, mineral intelligence, and talent development, fostering the exchange of ideas to strengthen the industry's future.





# **CENTERS OF EXCELLENCE & TECHNOLOGY MEETING**

FMF26 will host the
2nd edition of the
Centers of Excellence
& Technology initiative,
gathering industry leaders
and experts from the
mining, academic, and
technological sectors.

The forum will host four strategic meetings focused on Technology, Sustainability, Talent, and Policy.



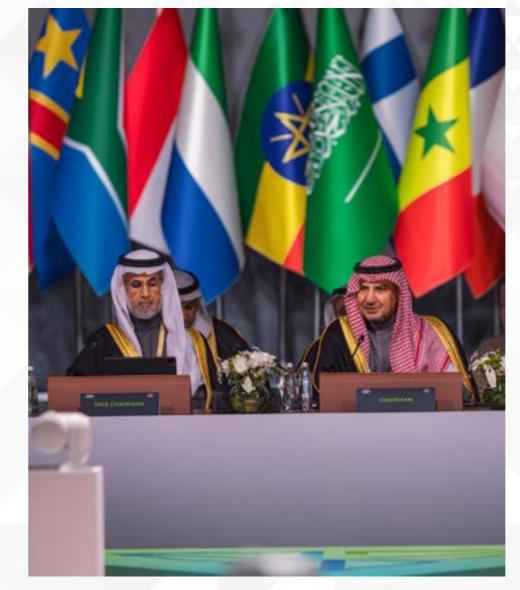
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## INTERNATIONAL GEOLOGICAL SURVEY MEETING

FMF26 will welcome geological experts and senior leaders of geological surveys to the third International Geological Survey Meeting.

The agenda will focus on addressing critical challenges in geological surveying, enhancing access to geological data, and updating progress on the establishment of a global Center of Excellence aimed at improving exploration and targeting efforts.





Saudi Arabia and its neighboring countries in the Super Region of Africa, Western and Central Asia, are home to a significant portion of the world's critical mineral deposits essential for the global energy transition. This unique geological landscape contains over half of the global reserves of minerals vital for this energy shift. Despite its immense potential, the region remains under-explored, with the lowest exploration expenditure of any region worldwide.

Participants at the meeting will therefore work towards gaining a better understanding of the Super Region's geological potential, and the surveying capability challenges that exist around the world.

Without having identified exactly where the minerals are located, to what degree of certainty they occur, and without the ability to create reliable geological data on which investors can base decisions, the world risks not being able to produce enough material to meet its vast demand.

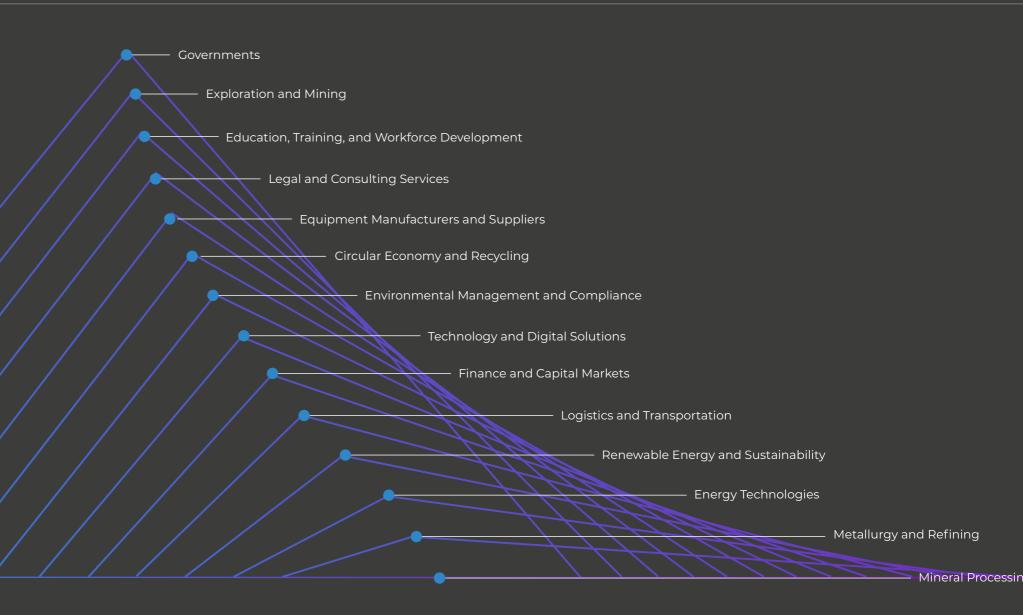
The IGSM reflects the critical importance of the geological perspective in delivering what the world needs to achieve a sustainable future.

# THE FMF INDUSTRY LANDSCAPE



FMF's scope extends
beyond traditional
sectors, embracing
both primary contributors
and emerging industries
that are vital to
sustainable growth.

The sectors represented include:



# **COUNTRY SHOWCASE**

Explore the unique mineral potential, strategic projects, and investment opportunities of participating nations.

The National Country
Showcases bring together
individuals, companies,
and countries, providing
a platform to explore
new markets, establish
connections, and create
frameworks for crossborder partnerships and
initiatives that drive tangible
impacts on the global
mineral supply.

In its 5th edition,
FMF amplifies this
platform to help forge
even more powerful
international alliances and
bolster trade ties.



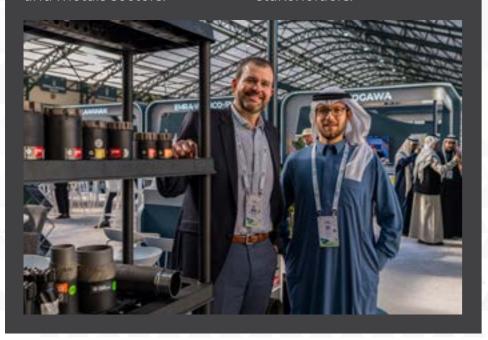
#### **Making Impacts**

FMF and its government-led Ministerial Roundtable have impacted the minerals industry by turning talk into action through the following initiatives:

1.

Gain exclusive insights into the latest developments in the global minerals, mining, and metals sectors. 2.

Establish connections with senior government officials, industry leaders, and global stakeholders.



3

Explore partnership opportunities with leading organizations and emerging market players.

**4**.

Discover new markets, investment opportunities, and strategic collaborations.



5

Access cutting-edge technologies and innovative solutions shaping the future of the minerals industry. 6.

Engage in high-level discussions on global challenges and emerging themes in the sector.



7.

Experience Saudi Arabia's leadership in driving global dialogue and collaboration on responsible mineral value chains.



FMF remains a pivotal meeting point for the global minerals community.

# **NEW LANDS OF OPPORTUNITY**

Future economic growth and prosperity require a robust supply of minerals and metals. The demand for metals such as copper, steel, and aluminum will exponentially increase to meet our growing need for essential materials for the energy transition.

In order to meet this growth in demand, it is crucial to ensure that the capacity and logistics of mineral and metal value chains keep up.

The adoption of 'green metals', and the establishment of 'industrial hubs' in an emerging minerals 'super region' spanning from Africa through Western and Central Asia, will play an important role in the future development of resilient supply chains for minerals and metals.

These countries possess substantial resource endowments that serve as a strategic foundation for the critical minerals needed for our future. By joining forces, they can increase their sustainable development opportunities through the creation of new mining, metals and manufacturing industries.

# PAST PARTICIPANTS FROM AROUND THE WORLD **7**% **NORTH AMERICA**

**SOUTH AMERICA** 



# EXHIBIT AT THE CENTRE OF INDUSTRY INFLUENCE

**Exhibitors at FMF26** can look forward to showcasing their businesses and mineralsrelated activities to a global audience of around 20,000 attendees from more than 160 countries each united by a shared goal of shaping the future of minerals.

This truly international exhibition also offers a platform for national pavilions to highlight and showcase the opportunities in their countries' mining and mineral sectors.



### SECTORS REPRESENTED AT THE EXHIBITION



Government



Mining & Exploration



Downstream



Analytical







Data Systems



Electrification



Engineering

Automotive



Construction & Infrastructure



Consulting





Health & Safety



Water Usage

Circular

Economy



Logistics & Transport



Automation & Digital Transformation



Fuel Cells & Batteries







Manufacturing



Artificial Intelligence and Machine Learning



# MINERAL EXPLORATION HUB

**Future Minerals Forum** 2026 will again provide a stage for junior exploration companies, or junior mining companies that specialize in earlystage mineral exploration and development.

Such companies are playing an important role, identifying and appraising potential mining assets that could help to ensure supply stability of critical minerals, and the Mineral Exploration Hub provides them with a valuable opportunity to connect with potential investors.

















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# **EXHIBITORS**















































































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### **HUB OF EXCELLENCE SPOSNORS**



































### MINERAL EXPLORATION ZONE





## **OUTDOOR EXHIBITION**































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# **COUNTRY PARTNERS**

### **AUSTRALIA**





















COUNTRY PARTICIPANTS















COUNTRY PARTICIPANTS













### FRANCE







### **GERMANY**





### PAKISTAN PAVILLION





**PARTNERS** 















COUNTRY PARTICIPANTS







MARI ENERGIES







### SWEDEN - MAIN HOST















# MEDIA AND ASSOCIATION PARTNERS

### MEDIA PARTNERS























### ASSOCIATION PARTNERS















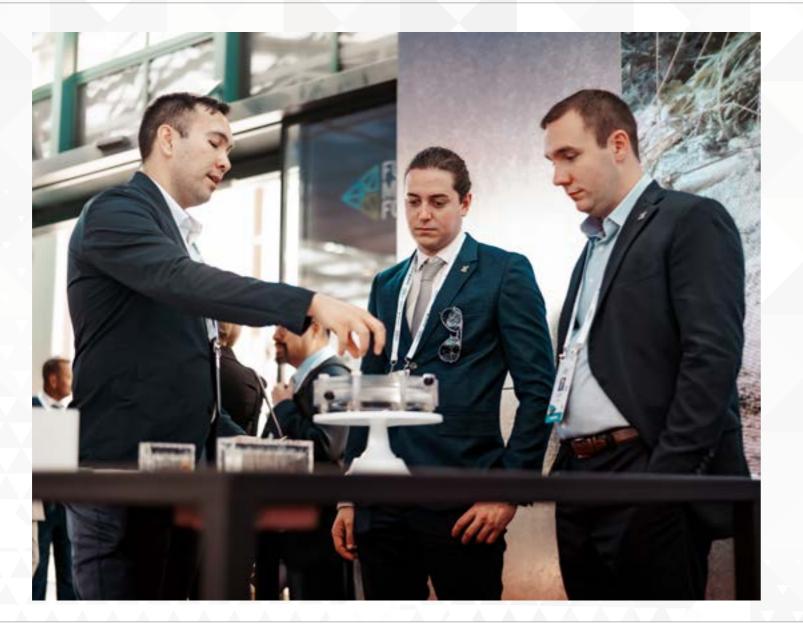




# **HUB OF EXCELLENCE**

Exhibitors within
the FMF 2026 Hub of
Excellence will spotlight
technology organizations
that embody industry
excellence.

These innovations are tailored towards making mining safer, more efficient, and more productive, paving the way for a modern mining sector capable of supplying the critical minerals needed for global development and electrification.







## Previous Hub of Excellence Participants Include:

































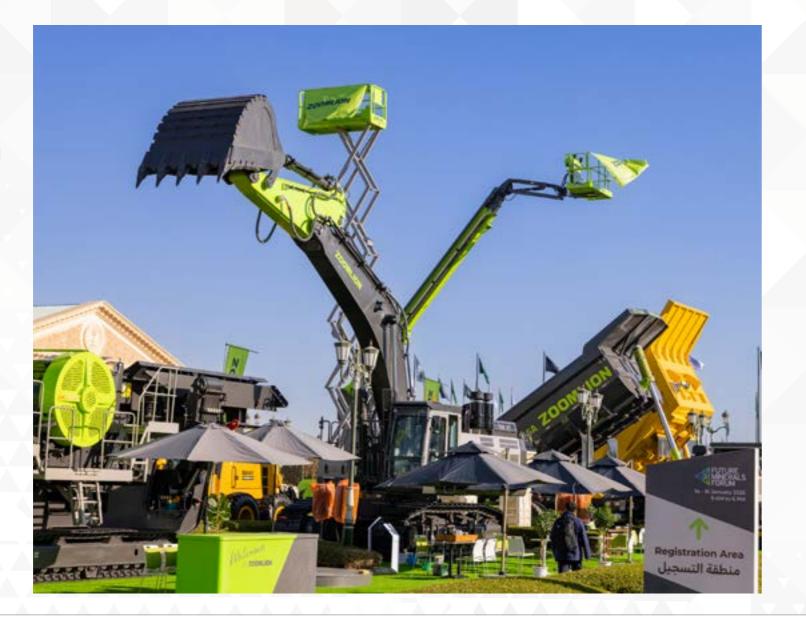


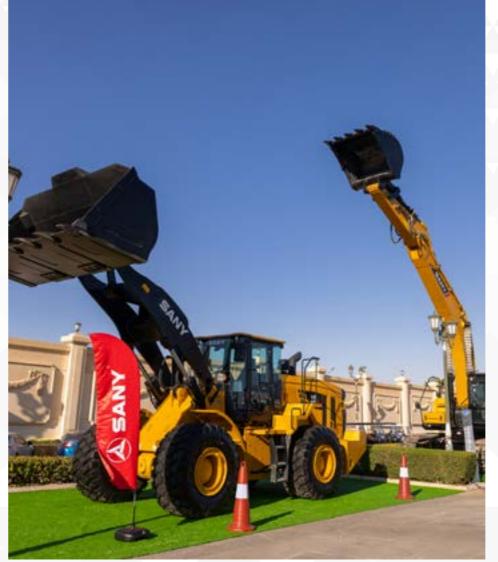


# **OUTDOOR INDUSTRY IMPACT ZONE**

Experience the future of transport in the mining and minerals sector with an exclusive preview of next-generation heavyduty trucks and advanced terrain vehicles, purposebuilt for the world's toughest environments.

Witness live demonstrations of breakthrough designs, explore transformative technologies, and engage with the experts redefining mobility in mining. From advanced engineering to real-world performance, this is where innovation hits the ground running.









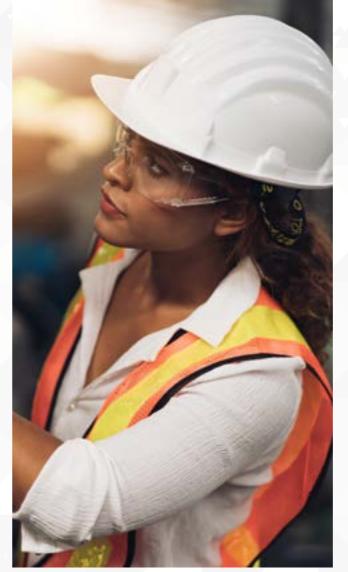
# **FUTURE MINERALS PIONEERS**

Be among the pioneers of the future of minerals and take part in the global innovation competition to build a stronger and more sustainable economy.

The National Industrial Development and Logistics Program (NIDLP) is organizing the first edition of the Global Minerals Innovation Competition under the theme of "Future Minerals Pioneers."

Held under the umbrella of the Future Minerals Forum (FMF), the competition is set to become a leading gate that opens new horizons for creative minds from around the world. It aims to spark innovative ideas to address challenges across the mining and minerals value chain, while celebrating innovators and empowering them to contribute to maximizing the sector's value.





The Global Innovation in Minerals Competition represents one of the key initiatives designed to foster innovation as part of efforts to enable the mining sector and strengthen its role in achieving the objectives of Saudi Vision 2030.

By attracting both national and international talent, the competition seeks to inspire innovative visions and effective technological solutions that address real challenges within the mining sector's value chain.



## TARGET AUDIENCE

Students

Research and Innovaters

Entrepreneurs

**Employees** 



Enhancing Awareness of the Importance of the Mining Sector

2.

Accelerating the Pace of Technological Innovation

Empowering Promising Talent and Developing Human Capabilities

4.

Fostering International Cooperation and Knowledge Exchange

#MINERALS\_CHALLENGE

FMF TV, the Forum's very own exclusive video channel, will be broadcast to a global audience via YouTube and social media.

Featuring a range of senior voices from the industry, from mining CEOs to tech leaders and government ministers, FMF TV is filmed in a dedicated studio space within KAICC, staffed by a professional industry crew and anchored by an accomplished presenter with broad expertise in journalism.









# GLOBAL CONNECT: SMART, CURATED, AND BUILT FOR DEAL-MAKING

With collaboration at its core, FMF26 introduces FMF Global Connect — an Al-powered platform that turns connections into opportunities.

FMF Global Connect helps delegates identify and engage with the people who matter most to their business, using intelligent filters and concierge support to ensure every meeting is relevant, high-value, and easy to manage. Whether forging new partnerships or advancing strategic deals, it makes it simple to schedule targeted meetings and unlock meaningful conversations.









For Sponsorship and Exhibition enquiries: partner@futuremineralsforum.com

For Media enquiries: media@futuremineralsforum.com

For General enquiries: info@futuremineralsforum.com

### **REGISTER TO ATTEND**

Please scan the QR code below to learn more about the event and levels of participation:

